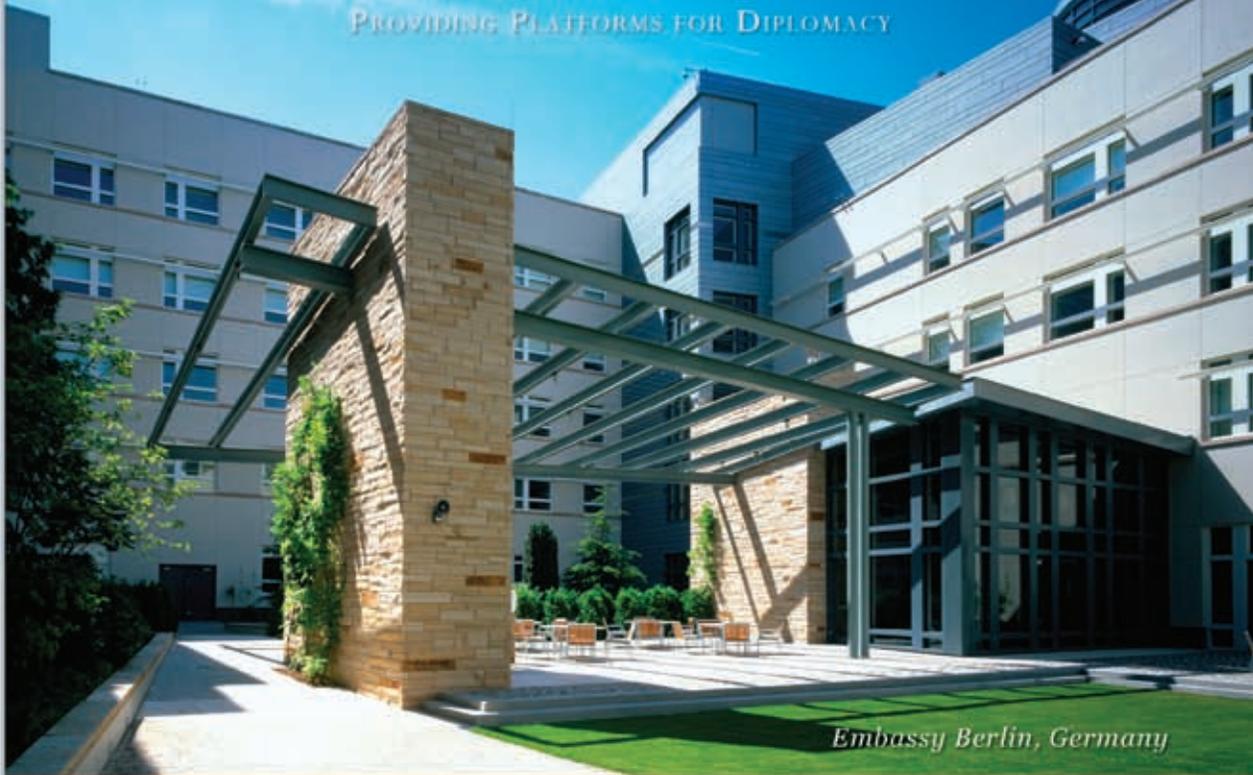




UNITED STATES DEPARTMENT OF STATE
OVERSEAS BUILDINGS OPERATIONS

INDUSTRY ADVISORY PANEL

PROVIDING PLATFORMS FOR DIPLOMACY



Embassy Berlin, Germany

APRIL 8, 2008

SEPTEMBER 18, 2008

JUNE 26, 2008

DECEMBER 18, 2008





BERLIN, GERMANY

NEW EMBASSY COMPOUND

The embassy was dedicated on July 4, 2008 at a ceremony attended by Chancellor Merkel and former President George H. W. Bush. The facility provides over 13,750 gross square meters space, accommodating up to 269 work stations. Over \$90 million dollars have been invested in this new chancery, adding more than \$30 million dollars to the local economy. It was designed by the architectural firm of Moore Ruble Yudell and was built by Hensel Phelps Construction Company. It includes a number of environmentally conscious design initiatives such as the use of planted "green" roofs and highly efficient energy and ventilation controls.

AGENDA

0930 – 0955 **Opening Remarks**

0955 – 1200 **Morning Session**

1200 – 1345 **Lunch**

1345 – 1530 **Afternoon Session**



BERN, SWITZERLAND AND LIECHTENSTEIN

EMBASSY FIT-OUT

The new embassy was dedicated on July 8, 2008. It is currently the home of 50 American personnel and 60 Swiss employees of the American Embassy. The new facility now suits the Department's needs and provides over 3800 square meters of functional space for its employees. Over \$35 million dollars have been invested in this new facility, adding more than \$20 million to the local economy. This project took 18 months of both general construction and classified construction by the American contractor VMAC/EMR Joint Venture. The architectural firm that completed the design was ZGF with Jordi & Partner AG

DISCUSSION TOPICS

1 Cost management in a changing construction marketplace: How are the public and private sectors dealing with ever-changing global dynamics?

Guest Speaker:

KEN SIMONSON, AGC Chief Economist, simonsonk@agc.org, 703-837-5313

OBO Champion:

KATHY BETHANY, bethanykf@state.gov, 703-875-6369

IAP Champions:

WILLIAM BROWNING (ABSENT), USGBC, bill@terrapinbg.com, 202-470-0401

DOUGLAS NOONAN, CoreNet, dwnoonan@comcast.net, 781-401-7547

SERGIO "SATCH" PECORI, ACEC, specori@hanson-inc.com, 217-788-2450

2 What partnering principles can be incorporated into the contract documents and how can they best be implemented by the project teams?

OBO Champions:

ROB MCKINNIE, mckinniera2@state.gov, 703-875-6268

DAN HOGAN, hogandb@state.gov, 703-875-6116

IAP Champions:

WILLIAM BROWN, SAME, bbrown@pspaec.com, 703-465-5380

KRISTINE COOK-LINDSEY, WCOE, kcook@ceigroupllc.com, 810-623-4143

DR. C. CHRISTOPHER SMITH, AGC, chris.smith@ccsmitheng.com, (301)942-4978

3 How can we best manage risk in developing design-build contracts?

OBO Champions:

WILL COLSTON, colstonwt@state.gov, 703-875-4097

BRIAN SCHMUECKER, schmueckerbl@state.gov, 703-875-6212

IAP Champions:

REBEKAH GLADSON, DBIA, rgladson@uci.edu, 949-824-7232

BARBARA NADEL, AIA, barnad@aol.com, 718-793-7176

ROSEMARIE SCHMIDT, AOD, Rosemarie.schmidt@marriott.com, 301-380-3082

GUEST SPEAKER



KEN SIMONSON is Chief Economist for the Associated General Contractors of America (AGC). He joined AGC of America on September 10, 2001. Ever since Day two he has provided insight into what is happening to the economy and what it implies for construction and related industries.

Ken's weekly one-page email newsletter for AGC, The Data DIGest, provides 9000 readers with the latest economic news relevant to construction. He also sends out a variety of state-specific information. He is interviewed and quoted almost daily by local and national media, including The Wall Street Journal, USA Today and CNBC. In addition, he contributes frequently to a variety of business and professional publications and conferences.

Ken has 35 years of experience analyzing, advocating and communicating about economic and tax issues. Before joining AGC, he was senior economic advisor in the U.S. Small Business Administration's Office of Advocacy. Earlier, he was vice president and chief economist for the American Trucking Associations. He also worked with the President's Commission on Industrial Competitiveness, the U.S. Chamber of Commerce, the Federal Home Loan Bank Board, and an economic consulting firm.

Ken served on the Blue Ribbon Panel of experts advising the National Surface Transportation Policy and Revenue Study Commission. Ken is a board member of the National Tax Association and the National Association for Business Economics (NABE). He chairs NABE's industry survey panel and wrote "Digging into Construction Data," published in NABE's journal, Business Economics. Since 1982, he has co-chaired the Tax Economists Forum, a professional meeting group he co-founded for leading researchers and policy makers among tax economists. He is vice president of Community Tax Aid, an organization that prepares returns for free for low-income taxpayers.

Ken has a BA in economics from the University of Chicago, an MA in economics from Northwestern University, and has taken advanced graduate economics courses at the Université de Paris, Johns Hopkins and Georgetown.



PORT-AU-PRINCE, HAITI

NEW EMBASSY COMPOUND

The new embassy was dedicated on June 23, 2008. It consists of 107 American personnel and 930 Haitian employees. The completion of these new facilities has provided them with 19,000 square meters of functional space. Over \$75 million dollars have been invested in this new compound, adding more than \$15 million dollars to the local economy. The on-site construction was accomplished by Fluor Intercontinental/ J.A. Jones International, who subcontracted the design to Karn Charuhas Chapman and Twohey (KCCT). The use of treated waste water and reclaimed water for irrigation positively impacts public health and the environment.

PANEL MEMBERS



WILLIAM A. BROWN SR, PE, HAIA, FSAME, is Executive Vice President of Page Southerland Page, architects and engineers. He is representing the **SOCIETY OF AMERICAN MILITARY ENGINEERS (SAME)** where he is a National Director and Chair of the National Awards Committee. He joined PSP in January 2003 after a distinguished public service career spanning 38 years. Prior to joining PSP, Bill was the Deputy Director, Military Programs, Headquarters United States Army Corps of Engineers, SES-5, where he directed an annual \$10 billion dollar worldwide design and construction program. Prior to this he served in senior positions with Air Force Civil Engineering and private industry. He is an architectural engineering graduate of Hampton Institute, a graduate of the Federal Executive Institute, the George Washington University Contemporary Executive Development Program, and the Harvard University Program for Senior Managers in Government. He has published numerous articles, spoken at many national and international conferences, served as a juror for state and national design programs and led diplomatic missions to Russia, Hungary, Nigeria and UNESCO Headquarters, Paris, France. **IAP TERM: SEPTEMBER 2008 – SEPTEMBER (NEW)**



WILLIAM D. BROWNING (ABSENT) received a Bachelor of Environmental Design from the University of Colorado and an MS in Real Estate Development from MIT. In 1991, Browning founded Rocky Mountain Institute's Green Development Services, which was awarded the 1999 President's Council for Sustainable Development/Renew America Prize. Browning's clients include Wal-Mart's Eco-mart, Starwood, Yellowstone National Park, Lucasfilm's Letterman Digital Arts Center, New Songdo City, Bank of America's One Bryant Park, the White House, and the Sydney 2000 Olympic Village. He coauthored *Green Development: Integrating Ecology and Real Estate*, *Green Developments* (CD-ROM), *A Primer on Sustainable Building*, and *Greening the Building and the Bottom Line*. Browning was named one of five people "Making a Difference" by Buildings magazine, and an Honorary member of the AIA. He represents the **U.S. GREEN BUILDING COUNCIL (USGBC)** on the Panel, and was a founding member of the USGBC's Board of Directors. In 2006 he became a principal in Terrapin Bright Green LLC, which crafts environmental strategies for corporations, government agencies and large-scale developments. He served on the DoD Defense Science Board Energy Task Force.

IAP TERM: JUNE 2008 – JUNE 2009



REBEKAH G. GLADSON, FAIA, AUA, is Associate Vice Chancellor and Campus Architect for the University of California, Irvine, and represents the **DESIGN-BUILD INSTITUTE OF AMERICAN (DBIA)**. Ms. Gladson has built over \$2.4 billion in construction and is responsible for the design and construction that supports the aggressive expansion efforts of the UC Irvine campus. Utilizing the design-build method of delivery, Ms. Gladson has been able to consistently deliver award-winning, state-of-the art teaching and research facilities on budget and on time. Immediate Past Chair of the National Board for DBIA, Ms. Gladson was recently honored with DBIA's prestigious Brunelleschi Lifetime Achievement Award to honor her extraordinary leadership in design-build delivery. In 2008, she was elected to The College of Fellows of The American Institute of Architects for her "notable contributions to the advancement of the profession of architecture." Invited to address the Asia Bridge Summit 2008 in Shanghai, China, Ms. Gladson also recently received the coveted S.I.R. Award from Associated General Contractors (AGC) of California. Rebekah Gladson received her Masters of Architecture from California Polytechnic State University, San Luis Obispo. **IAP TERM: JUNE 2008 – JUNE 2009**

INDUSTRY ADVISORY PANEL

Photo not available

KRISTINE COOK LINDSEY is a Member, Vice President and General Counsel of CEI Group, LLC, a commercial roofing and sheet metal contractor. CEI has divisions in Michigan and Florida, and a third division that specializes in international roofing projects, including State Department projects. Most recently CEI installed the roofing system on the New Embassy Compound in Panama City, Panama. Prior to rejoining CEI in July of 2006 she spent seven years with General Roofing Services, Inc. in the positions of Associate General Counsel and General Counsel focusing on legal matters relating to construction and operations in the company's 36 roofing contractor subsidiaries. Before going in-house Ms. Lindsey was in private practice with Williams, Williams, Rattner & Plunkett in Birmingham, Michigan. She is representing **WOMEN CONSTRUCTION OWNERS & EXECUTIVES, USA (WCOE)** on the panel. Ms. Lindsey was elected for a second term as WCOE's national Secretary in 2008. She received her Juris Doctor from Wayne State University Law School and two Bachelor of Arts degrees from Miami University and studied at the University of Vienna in Austria.

IAP TERM: JUNE 2008 – JUNE 2009



BARBARA A. NADEL, FAIA, is Principal of Barbara Nadel Architect (BNA), specializing in justice, health, and institutional facilities, and represents the **AMERICAN INSTITUTE OF ARCHITECTS (AIA)**. Since founding BNA in 1992, she has provided security reviews, programming, master planning, design, value engineering, and expert witness services to U.S. and international clients. She is Editor-In-Chief of *Building Security: Handbook for Architectural Planning and Design*, for which she received the AIA's Institute Honors for Collaborative Achievement and the Milka Bliznakov Prize. Ms. Nadel has served as AIA's National Vice President and New York Regional Director. She is Editor-In-Chief of *Soloso*TM and was 2002 Chair of the Academy on Architecture for Justice. She has received various honors, including the AIA's New York State President's Award and Del Gaudio Award. As a journalist, her work has appeared in over 100 magazines, websites, and books. She received B.Arch. and BFA degrees from the Rhode Island School of Design and a BA in Pre-Architecture from the State University of New York.

IAP TERM: APRIL 2008 – APRIL 2009



DOUGLAS W. NOONAN, PE, serves as Vice President and Head of Group Corporate Real Estate for the world-wide adidas Group. He is representing **CORENET GLOBAL**, where he serves as a Director and Past President of the New England Chapter. Doug assumed his current position with the adidas Group after its acquisition in 2006 of Reebok International Ltd, where he had served for 11 years as Director of Real Estate and Facilities. Prior to the adidas Group and Reebok, Doug was Vice President at Fidelity Properties Inc. (the real estate and facilities unit of Fidelity Investments) responsible for Design Services and Project Management. Prior to Fidelity, Doug was Manager of General and International Engineering at the Kendal Company in Boston and was a Project Engineer for the Colgate Palmolive Company in New Jersey. During his 35 year career, Doug has been responsible for the development of significant and award-winning office, manufacturing, and logistics projects in the throughout the world. He is also a frequent panelist and presenter on real estate and construction topics for CoreNet Global-New England, AGC, and Boston Society of Architects and other professional industry associations. Doug is a member of the American Society of Civil Engineers and a Director of the South Shore Habitat for Humanity Chapter in Massachusetts.

IAP TERM: SEPTEMBER 2008 – SEPTEMBER 2009 (NEW)

INDUSTRY ADVISORY PANEL



SERGIO “SATCH” PECORI, PE, is the president and CEO for Hanson Professional Services Inc., a national employee-owned engineering, architectural and management services firm headquartered in Springfield, IL. He represents the **AMERICAN COUNCIL OF ENGINEERING COMPANIES (ACEC)**. With nearly 35 years of experience in the engineering industry, Pecori has a wealth of knowledge designing and managing complex projects worldwide. He is a fellow in both the American Society of Military Engineers and the American Society of Civil Engineers. He received his bachelor’s and master’s degrees in civil engineering, both from the University of Illinois at Urbana-Champaign. Under Pecori’s leadership and guidance, Hanson has evolved into a market-driven company, expanding its global work to more than 30 countries. Recent activities include projects in Afghanistan, Algeria, Egypt, Bioko Island, Djibouti, Nigeria, Morocco, Botswana, and the Philippines. Additionally, the 450-person firm has been named one of the “Best Places to Work For” by CE magazine, ranked as one of the Top 200 fastest-growing architecture, engineering and environmental firms by ZweigWhite, and has consistently appeared on Engineering News-Record’s Top 500 Design Firms for the past 21 years. The firm also received the Professional Development Award from the National Society of Professional Engineers. **IAP TERM: SEPTEMBER 2008 – SEPTEMBER 2009 (NEW)**

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ROSEMARIE SCHMIDT, ESQ. represents the **ASSOCIATED OWNERS AND DEVELOPERS (AOD)** on the Panel. Ms. Schmidt is a Vice President and Senior Counsel at Marriott International where she provides business and legal counsel for all aspects of design, construction, procurement, and contracting for building and renovation. She is a member of the Executive Committee reporting to the Architecture and Construction division. She also serves as the Secretary to the Board of Directors subcommittee on diversity and represents Marriott on the national WBENC board of advisors. Prior to Marriott, Ms. Schmidt was with Zuckerman, Spaeder, Goldstein, Taylor & Kolker where she gained extensive experience in workouts and chapter 11 reorganization. She received her JD with honors from Georgetown University where she was Editor-in-Chief of *Law & Policy in International Business*. She earned a Ph.D in American History from AIU, an MA from Notre Dame, and a BA *magna cum laude* from Siena College. She is the author of “Creditors’ Rights”, *Nat’l Lawyers Guild AIDS Manual*, and *Whitman Walker Clinic Manual*. **IAP TERM: JUNE 2008 – JUNE 2009**



DR. C. CHRISTOPHER SMITH, CCE, CCM, PMP, PE, PHD, has over 17 years of construction management experience on projects totaling over \$10-Billion. His experience includes the management of large design and construction projects to include scheduling and cost engineering functions, negotiation and mediation support, expert reports and testimony on subjects related to schedule, cost, contract administration, risk management and procurement strategies. He served as Project Director on the largest construction claim for the U.S. General Services Administration. He is a former executive of Hill International’s Construction Claims Group and currently serves as Secretary, Treasurer and Member of the Board of Directors for the Maryland Chapter of the **ASSOCIATED GENERAL CONTRACTORS OF AMERICA (AGC)**, which he represents on the Panel. Dr. Smith is an adjunct faculty member of the Project Management Program at the A. James Clark School of Engineering at the University of Maryland. Before entering private industry Dr. Smith served for 10 years as a United States Naval Officer within the Naval Facilities Engineering Command (NAVFAC). His tours of duty included Resident Officer in Charge of Construction on the \$250-Million renovation of the U. S. Naval Academy’s historic Bancroft Hall. **IAP TERM: SEPTEMBER 2008 – SEPTEMBER 2009 (NEW)**



JEDDAH, SAUDI ARABIA

NEW CONSULATE COMPOUND

Ground was officially broken on May 20, 2008. The construction contract was awarded to Aurora, which subcontracted the design to Sorg Architects. It is estimated that this project will add more than \$60 million to the local economy. Once completed, the compound will house a new office building, an MSGQ, staff housing, Ambassador and Consul General residences, recreational facilities, a waste water treatment plant, and emergency generators. Specific elements that positively impact public health and the environment are water efficient landscaping, the use of innovative waste water technology, and the maximization of open space.

PARTICIPANTS

Richard J. Shinnick
Director, *ad interim*

Jonathan Blyth
Chief of Staff/Legislative Affairs

Adam Namm
Principal Managing Director

Cherie Feeley
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Phyllis Patten
Special Assistant

Jay Hicks
Managing Director, Planning and Real Estate

Joseph Toussaint
Managing Director, Project Execution

Jürg Hochuli
Managing Director, Resource Management

Robert McKinnie
Managing Director, Construction and
Commissioning and Maintenance

Michael Bajek
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Director, Information Management Division

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Bill Miner
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Stephen Klein
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INDUSTRY ADVISORY PANEL

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Dan Hogan
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James Johnston
Branch Chief, Facilities Management

David Hammes
Architect

Alex Willman
Program Manager, Facilities Management

David Langfitt
Mechanical Engineer

Greg Reilly
Supervisory Program Analyst, Cost Management

Robert Jordan
Construction Analyst, Cost Management

Louis Pruitt
A/SDBU

SEPTEMBER 18, 2008



TBILISI, GEORGIA

NEW USAID ANNEX

The new USAID annex was dedicated on July 23, 2008. The completion of new annex provides the American and Georgian Embassy and USAID staff with an additional 2,700 square meters of functional space, accommodating over 80 new workstations. Over \$20 million dollars have been invested in this annex, adding more than \$2 million dollars to the local economy. The building was designed by the architectural firm Karn Charuhas Chapman and Twohey (KCCT) and was built Framaco Epik Metis, Joint Venture (FEM JV).

INVITEES

Mary Anderson
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Thomas Anderson
STV

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Mike Aumiller
CCE/DFS

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Gregory Knoop
Oudens Knoop Knoop + Sachs Architects

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INDUSTRY ADVISORY PANEL

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YAS Architecture

SEPTEMBER 18, 2008

