



UNITED STATES DEPARTMENT OF STATE
OVERSEAS BUILDINGS OPERATIONS

INDUSTRY ADVISORY PANEL

Providing Platforms for Diplomacy



APRIL 8, 2008

SEPTEMBER 18, 2008

JUNE 26, 2008

DECEMBER 18, 2008



Embassy Beijing, China



BEIJING, CHINA

NEW EMBASSY COMPOUND

The embassy was dedicated on August 8, 2008 at a ceremony attended by former President George H. W. Bush and President George W. Bush. The facility is the second largest overseas construction project in the history of the Department of State. For the first time nearly 1,000 staff from 26 U.S. agencies who were working out of 22 scattered locations throughout Beijing will be working in one consolidated and secure operating site on this 10-acre complex. The NEC buildings represent the best in modern American architecture, while the landscape design borrows heavily from Chinese planning principles. It was designed by the architectural firm Skidmore, Owings & Merrill (SOM) and was built by Zachry Caddell Joint Venture

AGENDA

0930 – 0955

Opening Remarks

0955 – 1200

Morning Session



CIUDAD JUAREZ, MEXICO

NEW CONSULATE COMPOUND

The new consulate compound was dedicated on November 14, 2008. The complex consists of a main office building, a warehouse, a parking garage, guardhouses, and support buildings on a 4-hectare site, making it one of the largest U.S. consulate buildings in the world. It is currently the work home of about 250 employees. Over \$66 million dollars have been invested in this new compound, adding more than \$25 million dollars to the local economy. It was designed by Einhorn Yaffee Prescott, and the on-site construction was accomplished by Caddell Construction Company.

DISCUSSION TOPICS

1 Partnering – How has partnering been incorporated into contract, particularly Federal Government contracts and what were the key features of those contract requirements? Key requirements of interest are such items as: who participates, use of formal versus informal partnering, frequency of meetings, performance metrics to evaluate effectiveness of partnering efforts, when is partnering used (new contractors versus contractor experienced with your program, small contractors versus larger contractors, American contractors versus foreign contractors).

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2 Design Excellence in OBO – How can OBO develop and nurture a culture that consistently delivers outstanding facilities to our diplomatic missions overseas?

In the private sector and in government today, there are a several methods used to ensure that the results of a building project are exceptional. Such high-performing buildings do not come about by chance; the focused attention of professionals, owners, and users, applying the best practices available, have been able to deliver facilities that go well beyond minimum standards. “Design Excellence” is one set of methods used to achieve such results. How can Design Excellence practices be applied to the work of OBO?

The AIA recently held a seminar on this topic and will report its findings and recommendations in the areas of:

- Establishing Policy Goals
- Applying Design Excellence Across the Entire Organization
- The Peer Review Process

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KINGSTON, JAMAICA

NEW USAID ANNEX

The new USAID annex was dedicated on August 22, 2008. The completion of new annex provides Embassy and USAID staff with an additional 2160 square meters of functional space. Over \$16 million dollars have been invested in this annex, adding more than \$13 million dollars to the local economy. At times, in excess of 190 construction workers were employed at this project site. The building was designed to both American and Jamaican building standards by the design/build team of Desbuild Inc. and Baker Associates.

PANEL MEMBERS



WILLIAM A. BROWN SR, PE, HAIA, FSAME, is Executive Vice President of Page Southerland Page, architects and engineers. He is representing the **SOCIETY OF AMERICAN MILITARY ENGINEERS (SAME)** where he is a National Director and Chair of the National Awards Committee. He joined PSP in January 2003 after a distinguished public service career spanning 38 years. Prior to joining PSP, Bill was the Deputy Director, Military Programs, Headquarters United States Army Corps of Engineers, SES-5, where he directed an annual \$10 billion dollar worldwide design and construction program. Prior to this he served in senior positions with Air Force Civil Engineering and private industry. He is an architectural engineering graduate of Hampton Institute, a graduate of the Federal Executive Institute, the George Washington University Contemporary Executive Development Program, and the Harvard University Program for Senior Managers in Government. He has published numerous articles, spoken at many national and international conferences, served as a juror for state and national design programs and led diplomatic missions to Russia, Hungary, Nigeria and UNESCO Headquarters, Paris, France. **IAP TERM:** SEPTEMBER 2008 – SEPTEMBER



WILLIAM D. BROWNING received a Bachelor of Environmental Design from the University of Colorado and an MS in Real Estate Development from MIT. In 1991, Browning founded Rocky Mountain Institute's Green Development Services, which was awarded the 1999 President's Council for Sustainable Development/Renew America Prize. Browning's clients include Wal-Mart's Eco-mart, Starwood, Yellowstone National Park, Lucasfilm's Letterman Digital Arts Center, New Songdo City, Bank of America's One Bryant Park, the White House, and the Sydney 2000 Olympic Village. He coauthored *Green Development: Integrating Ecology and Real Estate*, *Green Developments* (CD-ROM), *A Primer on Sustainable Building*, and *Greening the Building and the Bottom Line*. Browning was named one of five people "Making a Difference" by Buildings magazine, and an Honorary member of the AIA. He represents the **U.S. GREEN BUILDING COUNCIL (USGBC)** on the Panel, and was a founding member of the USGBC's Board of Directors. In 2006 he became a principal in Terrapin Bright Green LLC, which crafts environmental strategies for corporations, government agencies and large-scale developments. He served on the DoD Defense Science Board Energy Task Force.

IAP TERM: JUNE 2008 – JUNE 2009



REBEKAH G. GLADSON, FAIA, AUA, is Associate Vice Chancellor and Campus Architect for the University of California, Irvine, and represents the **DESIGN-BUILD INSTITUTE OF AMERICAN (DBIA)**. Ms. Gladson has built over \$2.4 billion in construction and is responsible for the design and construction that supports the aggressive expansion efforts of the UC Irvine campus. Utilizing the design-build method of delivery, Ms. Gladson has been able to consistently deliver award-winning, state-of-the art teaching and research facilities on budget and on time. Immediate Past Chair of the National Board for DBIA, Ms. Gladson was recently honored with DBIA's prestigious Brunelleschi Lifetime Achievement Award to honor her extraordinary leadership in design-build delivery. In 2008, she was elected to The College of Fellows of The American Institute of Architects for her "notable contributions to the advancement of the profession of architecture." Invited to address the Asia Bridge Summit 2008 in Shanghai, China, Ms. Gladson also recently received the coveted S.I.R. Award from Associated General Contractors (AGC) of California. Rebekah Gladson received her Masters of Architecture from California Polytechnic State University, San Luis Obispo. **IAP TERM:** JUNE 2008 – JUNE 2009

INDUSTRY ADVISORY PANEL

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KRISTINE COOK LINDSEY is a Member, Vice President and General Counsel of CEI Group, LLC, a commercial roofing and sheet metal contractor. CEI has divisions in Michigan and Florida, and a third division that specializes in international roofing projects, including State Department projects. Most recently CEI installed the roofing system on the New Embassy Compound in Panama City, Panama. Prior to rejoining CEI in July of 2006 she spent seven years with General Roofing Services, Inc. in the positions of Associate General Counsel and General Counsel focusing on legal matters relating to construction and operations in the company's 36 roofing contractor subsidiaries. Before going in-house Ms. Lindsey was in private practice with Williams, Williams, Rattner & Plunkett in Birmingham, Michigan. She is representing **WOMEN CONSTRUCTION OWNERS & EXECUTIVES, USA (WCOE)** on the panel. Ms. Lindsey was elected for a second term as WCOE's national Secretary in 2008. She received her Juris Doctor from Wayne State University Law School and two Bachelor of Arts degrees from Miami University and studied at the University of Vienna in Austria.

IAP TERM: JUNE 2008 – JUNE 2009



BARBARA A. NADEL, FAIA, is Principal of Barbara Nadel Architect (BNA), specializing in justice, health, and institutional facilities, and represents the **AMERICAN INSTITUTE OF ARCHITECTS (AIA)**. Since founding BNA in 1992, she has provided security reviews, programming, master planning, design, value engineering, and expert witness services to U.S. and international clients. She is Editor-In-Chief of *Building Security: Handbook for Architectural Planning and Design*, for which she received the AIA's Institute Honors for Collaborative Achievement and the Milka Bliznakov Prize. Ms. Nadel has served as AIA's National Vice President and New York Regional Director. She is Editor-In-Chief of *Soloso*TM and was 2002 Chair of the Academy on Architecture for Justice. She has received various honors, including the AIA's New York State President's Award and Del Gaudio Award. As a journalist, her work has appeared in over 100 magazines, websites, and books. She received B.Arch. and BFA degrees from the Rhode Island School of Design and a BA in Pre-Architecture from the State University of New York.

IAP TERM: APRIL 2008 – APRIL 2009



DOUGLAS W. NOONAN, PE, serves as Vice President and Head of Group Corporate Real Estate for the world-wide adidas Group. He is representing **CORENET GLOBAL**, where he serves as a Director and Past President of the New England Chapter. Doug assumed his current position with the adidas Group after its acquisition in 2006 of Reebok International Ltd, where he had served for 11 years as Director of Real Estate and Facilities. Prior to the adidas Group and Reebok, Doug was Vice President at Fidelity Properties Inc. (the real estate and facilities unit of Fidelity Investments) responsible for Design Services and Project Management. Prior to Fidelity, Doug was Manager of General and International Engineering at the Kendal Company in Boston and was a Project Engineer for the Colgate Palmolive Company in New Jersey. During his 35 year career, Doug has been responsible for the development of significant and award-winning office, manufacturing, and logistics projects in the throughout the world. He is also a frequent panelist and presenter on real estate and construction topics for CoreNet Global-New England, AGC, and Boston Society of Architects and other professional industry associations. Doug is a member of the American Society of Civil Engineers and a Director of the South Shore Habitat for Humanity Chapter in Massachusetts.

IAP TERM: SEPTEMBER 2008 – SEPTEMBER 2009

INDUSTRY ADVISORY PANEL



SERGIO “SATCH” PECORI, PE, is the president and CEO for Hanson Professional Services Inc., a national employee-owned engineering, architectural and management services firm headquartered in Springfield, IL. He represents the **AMERICAN COUNCIL OF ENGINEERING COMPANIES (ACEC)**. With nearly 35 years of experience in the engineering industry, Pecori has a wealth of knowledge designing and managing complex projects worldwide. He is a fellow in both the American Society of Military Engineers and the American Society of Civil Engineers. He received his bachelor’s and master’s degrees in civil engineering, both from the University of Illinois at Urbana-Champaign. Under Pecori’s leadership and guidance, Hanson has evolved into a market-driven company, expanding its global work to more than 30 countries. Recent activities include projects in Afghanistan, Algeria, Egypt, Bioko Island, Djibouti, Nigeria, Morocco, Botswana, and the Philippines. Additionally, the 450-person firm has been named one of the “Best Places to Work For” by CE magazine, ranked as one of the Top 200 fastest-growing architecture, engineering and environmental firms by ZweigWhite, and has consistently appeared on Engineering News-Record’s Top 500 Design Firms for the past 21 years. The firm also received the Professional Development Award from the National Society of Professional Engineers. **IAP TERM: SEPTEMBER 2008 – SEPTEMBER 2009**

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ROSEMARIE SCHMIDT, ESQ. represents the **ASSOCIATED OWNERS AND DEVELOPERS (AOD)** on the Panel. Ms. Schmidt is a Vice President and Senior Counsel at Marriott International where she provides business and legal counsel for all aspects of design, construction, procurement, and contracting for building and renovation. She is a member of the Executive Committee reporting to the Architecture and Construction division. She also serves as the Secretary to the Board of Directors subcommittee on diversity and represents Marriott on the national WBENC board of advisors. Prior to Marriott, Ms. Schmidt was with Zuckerman, Spaeder, Goldstein, Taylor & Kolker where she gained extensive experience in workouts and chapter 11 reorganization. She received her JD with honors from Georgetown University where she was Editor-in-Chief of *Law & Policy in International Business*. She earned a Ph.D in American History from AIU, an MA from Notre Dame, and a BA *magna cum laude* from Siena College. She is the author of “Creditors’ Rights”, *Nat’l Lawyers Guild AIDS Manual*, and *Whitman Walker Clinic Manual*. **IAP TERM: JUNE 2008 – JUNE 2009**



DR. C. CHRISTOPHER SMITH, CCE, CCM, PMP, PE, PHD, has over 17 years of construction management experience on projects totaling over \$10-Billion. His experience includes the management of large design and construction projects to include scheduling and cost engineering functions, negotiation and mediation support, expert reports and testimony on subjects related to schedule, cost, contract administration, risk management and procurement strategies. He served as Project Director on the largest construction claim for the U.S. General Services Administration. He is a former executive of Hill International’s Construction Claims Group and currently serves as Secretary, Treasurer and Member of the Board of Directors for the Maryland Chapter of the **ASSOCIATED GENERAL CONTRACTORS OF AMERICA (AGC)**, which he represents on the Panel. Dr. Smith is an adjunct faculty member of the Project Management Program at the A. James Clark School of Engineering at the University of Maryland. Before entering private industry Dr. Smith served for 10 years as a United States Naval Officer within the Naval Facilities Engineering Command (NAVFAC). His tours of duty included Resident Officer in Charge of Construction on the \$250-Million renovation of the U. S. Naval Academy’s historic Bancroft Hall. **IAP TERM: SEPTEMBER 2008 – SEPTEMBER 2009**



MANILA, PHILIPPINES

NEW OFFICE ANNEX

Ground was officially broken on June 30, 2008. The new annex is designed to meet both American and Philippine building standards by Makati Development Corporation, and their design partners and consultants. It is estimated that this project will add more than \$100 million to the local economy. Once completed, it will provide 27,000 square meters of safer, more secure, and functional space. Specific elements that make a positive impact on public health and the environment include the selection of regional building materials, enhanced energy efficiency, and sustainable design.

DOS PARTICIPANTS

Richard J. Shinnick
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Cultural Heritage Program

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QUITO, ECUADOR

NEW EMBASSY COMPOUND

The new embassy was dedicated on September 26, 2008. The new facility now suits the Department's needs and provides over 12,000 square meters of space for its approximately 350 employees. Over \$79 million have been invested in this new Embassy compound, adding more than \$32 million to the local economy. Energy efficient systems and materials were integrated into all aspects of the facility to conserve natural resources. The facility was designed and constructed by Zachry International Inc., in conjunction with the Architect, Yost Grube Hall.

INVITEES

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DECEMBER 18, 2008

