Botswana National HIV Response

2019 Responsibility Matrix (RM) Narrative Cover Sheet

The 2019 RM and SID processes were planned and implemented by a working group chaired by the UNAIDS Country Director and comprised of representatives from the Ministry of Health and Wellness (MOHW), PEPFAR, and two civil society organizations. The RM meeting was organized on September 13, 2019 at UNAIDS offices, ahead of the SID meeting, and was attended by representatives from MOHW, UNAIDS, PEPFAR, the Global Fund (represented by one of the Principal Recipients for TB/HIV funding) and two civil society organizations.

Participants discussed the distribution of HIV-related activities and responsibilities for each functional element of the Botswana's national HIV response. There was a consensus that government has primary responsibility for all functional elements, except *key and priority populations*, *other biomedical prevention* (primarily PrEP), and *secondment staff number*. PEPFAR and the Global Fund were determined to have mostly secondary responsibilities.

Once the RM tool was completed, all participants reflected on the resulting landscape of responsibilities between the three entities and shared feedback.

Overall, the participants concluded that Botswana's national HIV response was on solid footing, given the predominant role of the government. One participant opined that, ideally, PEPFAR and the Global Fund would hold nominal rather than secondary responsibilities in the response, and that such a responsibility landscape should be the goal of the sustainability agenda in Botswana. However, participants also recognized the existence of significant performance gaps in the implementation of the government's responsibilities, and called for partners to focus energy on addressing these gaps.

Finally, participants observed that in many functional elements, PEPFAR and the Global Fund both have secondary responsibility. Some participants wondered if this was the ideal or optimal distribution of responsibilities between these key government partners and if the Botswana response was effectively leveraging the comparative advantage of each of these partners in the current responsibility landscape.

The RM results were presented and adopted at the SID meeting on September 16, 2019.

HIV/AIDS Responsibility Matrix

Country: Botswana
Epidemic Type: Generalized
Income Level: Upper Middle Income
PEPFAR Categorization: Targeted Assistance (co-financed)

Legend

Primary=Primary responsibility for/contribution to element
Secondary=Secondary responsibility for element (i.e., doesn't lead, but offers substantial level of support)
Nominal=Contributes to this effort, but offers a nominal/marginal level of support
None=No responsibility/level of support

	DIMENSIONS									
	SERVICE DELIVERY[1]			NON-SERVICE DELIVERY ASSISTANCE[2]			STRATEGY FORMULATION AND PLANNING[3]			
FUNCTIONAL ELEMENTS	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt.	PEPFAR	GFATM
Programs									
Care and Treatment	Primary	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Secondary	Nominal
Clinical Interventions	Primary	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Secondary	Nominal
Laboratory	Primary	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Secondary	Nominal
Linkage, Retention, Adherence	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Nominal
TB-HIV	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
HIV Testing Services	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Prevention	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Prevention of Mother-To-Child Transmission	Primary	Nominal	None	Primary	Secondary	None	Primary	Nominal	None
Male Circumcision	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Other Biomedical Prevention	Secondary	Primary	Nominal	Primary	Secondary	Nominal	Primary	Secondary	Nominal
Key and Priority Populations	Nominal	Primary	Secondary	Secondary	Secondary	Primary	Primary	Secondary	Secondary
Orphans and Vulnerable Children	Primary	Secondary	None	Primary	Secondary	None	Primary	Secondary	None
Commodities									
Condoms	Primary	Nominal	Nominal	Primary	Secondary	Secondary	Primary	Nominal	Nominal
Male Circumcision Kits and Supplies	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Rapid Test Kits	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Antiretroviral Drugs	Primary	Secondary	None	Primary	Secondary	None	Primary	Secondary	Secondary
Other Essential Drugs	Primary	Nominal	Nominal	Primary	Nominal	Nominal	Primary	Secondary	Secondary
CD4	Primary	Nominal	None	Primary	Nominal	None	Primary	Nominal	Nominal
Viral Load	Primary	Nominal	None	Primary	Nominal	None	Primary	Nominal	Nominal
Reagents and Supplies	Primary	Nominal	Nominal	Primary	Nominal	Nominal	Primary	Nominal	Nominal
Health Equipment	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Nominal	Nominal
PSM Costs	Primary	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Secondary	Nominal
Health Workforce									
Service Delivery Personnel: *Facility-level staff total*	Primary	Nominal	Nominal						
Salary and Benefits	Primary	Nominal	Nominal				Primary	Nominal	None
Salary Top-Ups	Primary	None	None				Primary	None	None
Training and Supervision	Primary	Secondary	Secondary				Primary	Nominal	Nominal
Non-Service Delivery Personnel: *Facility-level staff total*				Primary	None	None			
Salary and Benefits				Primary	None	None	Primary	None	None
Salary Top-Ups				Primary	None	None	Primary	None	None
Training and Supervision				Primary	None	None	Primary	None	None
Community Health Workers/Lay Cadres staff number	Primary	Secondary	Secondary						
Salary and Benefits	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Salary Top-Ups	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Training and Supervision	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Secondment Staff number	None	Primary	None						
Above Site (Systems)									
Health Workforce				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Governance				Primary	Nominal	Nominal	Primary	Secondary	Secondary
Institutional and Organizational Development				Primary	Secondary	Nominal	Primary	Secondary	Secondary
Health Financing				Primary	Nominal	Secondary	Primary	Secondary	Secondary
Health Management Information Systems				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Supply Chain Systems				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Laboratory Systems				Primary	Secondary	Nominal	Primary	Secondary	Secondary
Other Systems Support				Primary	Secondary	Nominal	Primary	Nominal	Nominal
Disease Surveillance				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Strategic Information									
Monitoring and Evaluation	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Surveys and Surveillance	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Research and Other Surveys	Primary	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Secondary	Nominal
Program Implementation, Management, and Support									
At the Implementation Level									
At the Donor Level									

Definitional guidance for dimension categories:

1. Service Delivery - Activities that involve direct contact with patients; or direct involvement in this activity.

2. Non-Service Delivery Assistance - Advice, training, etc. provided to ensure service is successful.

3. Strategy Formulation and Planning - Higher level oversight and strategic management that provides vision, guides programs, and works to ensure success of service and/or technical assistance.

HIV/AIDS Responsibility Matrix Country: Botswana	Supplementary Comments/Notes
Programs	
Care and Treatment	-
Clinical Interventions	-
Laboratory	-
Linkage, Retention, Adherence	-
TB-HIV	-
HIV Testing Services	-
Prevention	GOB has primary responsibility in this program area, but doesn't always play a primary role for KP, non-citizens, and AGYW programming; GOB role in this area needs further strengthening
Prevention of Mother-To-Child Transmission	-
Male Circumcision	-
Other Biomedical Prevention	GOB slightly disagreed with its determined secondary role, arguing that because GOB infrastructure is used for service delivery - i.e. for PrEP - it should be viewed as having a primary responsibility.
Key and Priority Populations	GOB slightly disagreed with its determined "nominal" involvement in this program area, arguing that GOB provides prevention to everyone; however, it was determined that GOB doesn't have a KP specific prevention program and therefore could not be considered to have higher responsibilities in this area.
Orphans and Vulnerable Children	GF claimed higher responsibility in this program area; however, it was determined that GF funded services do not exclude OVCs, but GF does not support any program directly targeting OVCs.
Commodities	
Condoms	-
Male Circumcision Kits and Supplies	-
Rapid Test Kits	-
Antiretroviral Drugs	-
Other Essential Drugs	-
CD4	-
Viral Load	-
Reagents and Supplies	-
Health Equipment	-
PSM Costs	-
Health Workforce	
Service Delivery Personnel: *Facility-level staff total*	-
Salary and Benefits	-
Salary Top-Ups	-
Training and Supervision	-
Non-Service Delivery Personnel: *Facility-level staff total*	-
Salary and Benefits	-
Salary Top-Ups	-
Training and Supervision	-
Community Health Workers/Lay Cadres staff number	-
Salary and Benefits	-
Salary Top-Ups	-
Training and Supervision	-
Secondment Staff number	Staff secondment is extremely limited in Botswana; ratings on this issue reflect limited activities or support on the part of PEPFAR and GF.
Above Site (Systems)	
Health Workforce	-
Governance	-
Institutional and Organizational Development	-
Health Financing	-
Health Management Information Systems	-
Supply Chain Systems	-
Laboratory Systems	-
Other Systems Support	-
Disease Surveillance	-
Strategic Information	
Monitoring and Evaluation	GOB has primarily responsibility for M&E, but faces significant challenges in fulfilling its primarily role; activities on HIV prevention and stigma reduction for instance are not regularly monitored and/or evaluated; moreover, GOB has perfromed poorly in implementing findings from recent key surveys; GOB needs further assistance to improve the quality and consistency of its M&E activities; ratings in this area are primarily based on Health Service delivery.
Surveys and Surveillance	-
Research and Other Surveys	-
Program Implementation, Management, and Support	
At the Implementation Level	-
At the Donor Level	-